

A photograph of two young boys in school uniforms running towards the camera. They are both smiling and appear to be in a schoolyard or hallway. The boy on the left is wearing a tan shirt and green pants, while the boy on the right is wearing a tan shirt and green pants. In the background, other children and a brick building are visible.

— Healthy communities

As a community leader and Health & Safety champion we were on the ground throughout 2020, fighting the COVID-19 pandemic as part of our commitment to building a healthier world.





Edo State, Nigeria



LafargeHolcim helped
6.2m
people in 2020, with
COVID-19 relief our number
one priority.



— Working in the community



— Serving our local communities, globally

Thriving with our communities is one of our sustainability pillars. This focus became critical in 2020, when we promoted a healthy and resilient response to the pandemic through our community initiatives, featured on the following pages.

We also focus on promoting human rights, managing our social impact in line with the United Nations Guiding Principles on Business and Human Rights. Notable recent successes included our partnership with UN-HABITAT in the Philippines to build 1,500 homes for the

displaced people from the city of Marawi and using 3D printing to address the critical shortage of schools in Malawi (see page 48). Our work was recognized by the Corporate Human Rights Benchmark (CHRB) as we ranked first in our sector this year, among the world's top 15% of benchmarked companies.

Inclusive infrastructure is an area of particular focus, where we link our social investment to our business activities. We work in partnership to deliver affordable housing, rural roads and other programs.

- 1 Iraq
- 2 Dujiangyan, China
- 3 India
- 4 Philippines – Davao Cement Plant
- 5 Ivory Coast
- 6 El Salvador
- 7 El Salvador
- 8 Mexico
- 9 Huangshi, China – Huaxin Cement Company



— Building on our strengths

— Leveraging scale Qatar

Our Qatari colleagues ensured that the temporary hospital and quarantine facility would be ready in case the need arose, thanks to a donation of 200 tons of building materials.





As the global leader in building materials and solutions, we put our scale and expertise to work, helping as many people as possible to tackle the pandemic together.

No matter which market we're in or under which brand we use, we always strive to be a fair employer and good neighbor. This means we have already cultivated good relationships with local families, governments and non-governmental organizations.

As a key supplier to some of the world's most impressive building and infrastructure projects — from India's booming metrorail systems to Canada's Champlain Bridge — we know how to operate on a large scale. Throughout the pandemic we have leveraged that scale to help millions of families.

— Good relationships Argentina

We used our ready-mix trucks to help sanitize the streets in our local communities, enhancing public hygiene and also aiming to help fight the infection.

— Making a difference

We are a global business that operates locally in over seventy markets. Our success is based on thriving with our communities and operating in full respect of human rights. That is why we engage in dialogue with our communities to actively address their feedback. We work to drive sustainable procurement practices and employ and develop local teams, partners and suppliers.



On a global basis we have:

Contributed
3,750 tons

of our products to build emergency field hospitals from Canada to Uganda

4,150 days

of volunteering in the fight against COVID-19

Donated
1.7m

masks and gloves

>700,000

meals and food packages for people in need

All operations engaged in pandemic-related prevention and awareness campaigns in their communities. In addition, we continued working closely with our 40,000 transport suppliers to ensure a safe journey for the 100,000 drivers who travel approximately two billion kilometers for us each year. Since starting the program, road fatalities have decreased from 62 in 2016 to 14 in 2020. Although we won't be satisfied until we reach zero, the program is clearly making a difference.

— Supplying PPE France

From the laboratory to the emergency room: our innovation center in Lyon has donated their 4,000 N95 masks and 100,000 gloves to the Bourgoin Jallieu hospital in France.

— AI Food Drive Colorado, USA

In May 2020, employees from 23 work sites collected more than 6,500 pounds of non-perishable foods and needed supplies for the Outreach United Resource Center in Longmont, Colorado.



— Putting the most vulnerable first



Although the pandemic unfolded at different speeds and in different ways around the world, the burden fell disproportionately on disadvantaged populations. We focused our efforts on helping them first. This not only involved direct interventions to prevent new infections, such as supplying disinfectants and personal protective equipment, but also mitigating hardships caused indirectly by the pandemic by supplying food and other forms of relief.

— Local partnerships India

In cities all across India, our volunteers with the ACC Trust have made tens of thousands of medical masks which were delivered directly to frontline workers in healthcare and other essential services to help protect them from infection.



— Street sanitizing Ecuador

Our ready-mix trucks played an important part in the sanitization of the country, especially in Guayaquil, which was hard-hit at the outset of the pandemic. Our teams have been working to protect the residents of the city from the spread of COVID-19. Additionally, we donated protective equipment to a local hospital and provided basic food packages to families in need.

— Emergency distribution Colombia

As part of our donation program in Colombia, we are helping vulnerable communities near our sites. From food for those who need it most to equipment for medical personnel, we are helping where we can.



— Making cities healthier

The LafargeHolcim Foundation for Sustainable Construction leveraged virtual meetings and webinars to engage with its network of thought leaders and promote sustainable construction.

LafargeHolcim Foundation for Sustainable Construction

How will COVID-19 affect the built environment? Will we have to rethink urbanization and public transport? What impact will home-based work and schooling have on construction? The pandemic reconfirmed the relevance of the “target issues” developed by the Foundation together with its associated universities. A more sustainable built environment makes society more resilient to crises – and that includes health emergencies. The Foundation interviewed experts from its global network, which you can see on the Foundation’s website: www.lafargeholcim-foundation.org.

Anticipating trends has been a core activity of the Foundation since it was created in 2003. Many experts predict that the pandemic shock will act as a catalyst for the implementation of new sustainable concepts for the built environment. In this sense the crisis may be an opportunity for deepening and accelerating sustainable construction.



— Meisa Batayneh Maani

Maisam Architects & Engineers, Jordan, Board member of the LafargeHolcim Foundation

“Cities in all their facets must now undergo major transformation.”



— Enrique Norten

TEN Arquitectos, Mexico
Former Board member of the LafargeHolcim Foundation

“It may well be that we are entering a period of dispersion rather than densification.”



— Daliana Suryawinata

SHAU Architects, Indonesia
LafargeHolcim Awards winner

“We have to further examine urban density and the role of public space.”



Avneesh Tiwari
atArchitecture, India
LafargeHolcim Awards winner

“We need investment and innovation in affordable housing to better meet a future crisis.”



Fernando González Piris
Architect, Spain
Ambassador of the
LafargeHolcim Awards

“This is a ‘wake-up call’ for architects to reconsider the way that built space is constituted.”



Kaarin Taipale
Urban Researcher and
Politician, Finland
Ambassador of the
LafargeHolcim Awards

“Financialization and tourism will no longer be the strongest drivers of urban development.”

Crossrail Sky Garden –
Canary Wharf, UK

